# **Supervision Strategies to Promote Family-Driven Practice**

As a supervisor, you play a critical role in creating spaces for supervisees to communicate and grow. Centering *their* expertise and practice wisdom in the supervisory relationship can serve as a parallel to the practice at the center of family-driven care - which is to center the *family* in their experience and expertise.

Below are four strategies you can take in supervision that align with the Guiding Principles of Family Driven Care. For each strategy, there are suggestions for what it can look like for you as a supervisor to **model** this along with questions you can ask to coach supervisees in order to **promote** family driven care in their practices with the families they serve.

## 1. Create Safety, Trust, & Collaboration

Foster trust, communication, and collaboration via a secure and safe environment that allows all to do their best work together. Keep in mind *physical safety, emotional safety, and cultural safety*.

To **model** this approach in supervision, supervisor can:

To **promote** understanding of how supervisees can implement this approach, supervisors can ask:

- Know and share agency 'safety protocols.'
- Be available for emergencies and have systems for debriefing.
- Individualize your approach: Ask each supervisee what they need to feel safe with you and in supervision.
- Be predictable and consistent (e.g., have set meetings, create an agenda with input from the supervisee).
- Be transparent to build trust.
- Create an environment where supervisees can make mistakes and learn from them.
- Address vicarious trauma.
- Be inclusive of and honor the intersection of identities.
- Explore how your identities and experiences might impact your work with the supervisee.
- Be curious about and show regard for the beliefs and perspectives of supervisees.

- What has worked well and not so well for the family with past services, and what can you do to protect the welfare of the family within the boundaries of your role?
- How have you worked to enhance safety with the family's input?
- How can you support safety in the space you are meeting (e.g., residence, community location, telehealth)?
- How is the agenda for your meetings cocreated with the family so they know what to expect?
- How might your identities and experiences impact your work with this family?
- What conversations to support safety can you have with the family about their cultural background, community, and support system?
- What changes can you make to promote overall safety?

#### 2. Identify Responsibility and Roles and Model Respect

Identify responsibilities and roles. Show respect and that you care. Honor each person's values, culture and contributions. Keep in mind *compassion*, *value expertise*, *honesty*, *and cultural humility*.

To **model** this approach in supervision, supervisor can:

To **promote** understanding of how supervisees can implement this approach, supervisors can ask:

- Create a positive environment and establish a working rapport with supervisees.
- Discuss expectations and boundaries regarding the professional relationship.
- Be consistent but flexible.
- Provide honest and timely constructive responses and follow-up.
- Be present to felt needs; follow up on important issues.
- Attend to stress and compassion fatigue.
- Check-in regarding self-care (e.g., boundaries, time-off plans).
- Honor hard work and celebrate progress.
- Be open-minded and learn about values, cultural perspectives and traditions.
- Respect the individuality of each supervisee and meet them where they are.
- Encourage, and when possible, connect supervises to participant in agency committee groups.

- What is the family's view about what has led them to seek services?
- How do you think the family's perspectives might be helpful in addressing any concerns?
- How do you show respect for the parent/caregiver and family?
- In what ways have you examined your own biases that may interfere with celebrating and honoring the family's culture and respecting their experiences?
- How have you asked about any potential stigma, and how have you attended to any barriers?
- In what ways do you and the caregiver agree/disagree about priorities, how to work together, and how to address concerns?
- Have you encouraged the caregiver(s) to give you their honest opinions? What did they say? What was your reaction?
- What changes can you make to promote respect?

#### 3. Focus on Strengths and Resilience Through Feedback and Reflection

Cultivate a culture that continuously builds capacity and affirms efforts to grow. Keep in mind the helpfulness of building on the positive, celebrating progress, and looking for assets.

To **model** this approach in supervision, supervisors can:

- To **promote** understanding of how supervisees can implement this approach, supervisors can ask:
- Explore strengths as well as areas of need.
- Ask about needed resources and support supervisees to achieve their professional and personal goals.
- Encourage openness and feedback about the supervisory relationship.
- Work from each supervisee's strengths and provide clear, positive and constructive feedback.
- How have you explored the parent/caregiver and family strengths?
- Have the youth and family been able to identify their own strengths?
- Are there supports that we can identify to help the youth and family to build upon those strengths?
- What does the youth and family feel is going well in their family> What do they feel is going well regarding the 'presenting issue(s)'?



#### **FAMILY-DRIVEN CARE**

- Acknowledge when you observe the supervisee shifting from provider-driven practice to engaging in family-driven practice.
- Model and role-play to develop skills (i.e., affirmation, validation, and reframing) to support strength-based interpretations of parent/caregiver actions supervisees find challenging.
- What are the areas of need for you regarding working with this family?
- What have you and the family identified as goals, and what is the family's assessment of progress toward those goals?
- What feelings do you have about working with this family? Has any part of the work been difficult, confusing, uncomfortable, frustrating, irritating, etc.?
- What changes can you make to promote resilience?

### 4. Empowerment Through Empathy & Power Sharing

Create an environment which fosters choice, partnership, and equity. Keep in mind *collaboration*, shared decision-making, transparency, empathetic connection, shared understanding, and mutual accountability.

To **model** this approach in supervision, supervisor can:

To **promote** understanding of how supervisees can implement this approach, supervisors can ask:

- Provide choice whenever possible (e.g., in work space, schedule, caseload, approach).
- Listen to the supervisee's description of experiences, opinions and thoughts, and provide validation through reflective listening
- Encourage supervisees to ask questions.
- Seek supervisee's input in staff evaluations.
- Encourage supervisees to identify new skills to practice.
- Collaboratively work with the supervisee to explore and develop concrete solutions to any identified challenges.
- Recognize and promptly address any difficulties related to the supervisory relationship.
- Connect supervisees to their coworkers for added support.

- What considerations can you have about spaces and systems that have shaped the family and this moment in services?
- How have you explored the power differential in your working relationship with the family? What actions can you take or have you taken to address this?
- How have you explained to the caregiver what a family-driven practice is and how that will look in the work?
- How have you created space for families to have accurate and complete information to make informed decisions?
- How have you and the family discussed expectations around your work together and how you will collaborate?
- How will you ensure the family's views are reflected in their assessment, treatment plan, progress notes, and evaluations?
- How have you helped to increase the families support resources (e.g., family peers)?
- How will you know when you are (and are not) working effectively with this family?
- What changes can you make to promote sharing power?